



2022 Highlights and Impact

The Cities Climate Finance Leadership Alliance is a coalition of leaders committed to scaling finance for city-level climate action by 2030.

CCFLA serves as the only multi-level and multistakeholder coalition aimed at closing the investment gap for urban and subnational climate projects.

Table of Contents

01	CCFLA 2022 at a Glance An overview of key statistics from 2022	4
02	CCFLA 2022 Main Achievements Advancing knowledge, cooperation, and advocacy	12
03	Alliance Members & their Initiatives Mapping the urban climate finance space	22
04	Leadership for Urban Climate Investment (LUCI) Measuring impact and raising ambition	29
05	Looking Ahead	34

FOREWORD





"CCFLA provides the only global platform to convene the most important stakeholders, exchange knowledge and drive innovation with the end to facilitate and leverage real investments through joint action. I am convinced that, in particular, the LUCI framework is a huge opportunity to accelerate collaboration along the entire infrastructure project value chain to design and sustainably implement more bankable subnational climate projects."

Dr. Vera Rodenhoff

Deputy Director General, International Climate Protection and International Energy Transition, Federal Ministry for Economic Affairs and Climate Action (BMWK)

"With its interactive webinars, top notch knowledge products, state of the art publications and training sessions for city-level practitioners, **CCFLA contributes significantly to improving cities access to climate finance**. The BMZ is proud to be one of the core donors of CCFLA, thereby contributing to making it the primary platform for advocacy, knowledge sharing, and facilitating dialogue and cooperation. CCFLA brings together all relevant stakeholders working on urban climate finance and allows them to connect effectively and leverage their efforts in mobilizing subnational climate finance."

Dr. Heike Litzinger

Head of Division for Urban Development, Mobility and Circular Economy, Federal Ministry for Economic Cooperation and Development (BMZ)

01. CCFLA 2022 at a Glance

An overview of key statistics from 2022

CCFLA brings together leaders from over 80 member institutions



2022 at a Glance

15 knowledge products

5 reports, 3 policy briefs, 4 tools, 3 blogs

80 members

4 new members and **3** new LUCI initiatives for a total of

41 enablers, 23 supply side 10 demand side, 6 policymakers



Created a zero carbon buildings stream and an advocacy strategy on urban adaptation finance 51% increase

In LinkedIn followers

30+ Climate convenings

- Secretariat staff spoke at more than 30 external city climate sessions in 2022
- Convened stakeholders at 4 major international climate finance gatherings
- Organized CCFLA Annual Assembly

LUCI is a framework to elevate and track progress made by CCFLA member initiatives developing urban climate projects on the ground.

LUCI TARGETS



13 steering committee members join us from national governments, public financial institutions, research organizations/NGOs, and city and regional networks.



Federal Ministry for Economic Affairs and Climate Action

CORE DONORS

Vera Rodenhoff

Deputy Director General, International Climate Protection and International Energy Transition



Federal Ministry for Economic Cooperation and Development

CORE DONORS

Ruben Werchan

Senior Policy Officer for Sustainable **Urban Development**



PUBLIC FINANCE INSTITUTIONS

Nigel Jollands

Associate Director



PUBLIC FINANCE INSTITUTIONS

Dražen Kučan

Senior Investment Operations Specialist—Urban





PUBLIC FINANCE INSTITUTIONS

Giulia Macagno

Senior Economist. Head of the City Climate Finance Gap Fund **EIB Technical Secretariat**



NATIONAL GOVERNMENTS

Regional Disaster Coordinator



Lamin Saidy



NATIONAL GOVERNMENTS

Samba Karhini-Masengo Guisse

Permanent Consultant of the President of the DRC



CITY AND REGIONAL NETWORKS

Josué Tanaka Principal Finance Advisor



CITY AND REGIONAL NETWORKS

Andy Deacon

Director of Strategy and Operations



Atlantic Council Adrienne Arsht-Rockefeller Foundation silience Cente

RESEARCH ORGANIZATIONS, NGOS Jorge Gastelumendi **Director Global Policy**



RESEARCH ORGANIZATIONS, NGOS Cédric van Riel Integration Manager



WORLD RESOURCES INSTITUTE

RESEARCH ORGANIZATIONS, NGOS **Rogier Van Den Berg** Acting Global Director





CITY AND REGIONAL NETWORKS Maryke Van Staden Director

Our **CCFLA City Ambassadors** ensure CCFLA activities support on-the-ground financial realities for cities.

In their blog on financing urban adaptation planning, they shared their reactions to the **IPCC Sixth Assessment Report**, reflecting on the urgency for climate action, and the need to prioritize adequate funding, technology transfer, and political commitment to climate change adaptation.

Beirut, Lebanon



Financing Adaptation Planning in Cities: Lessons from the Alliance City Ambassadors

Kingdom

BLOG



Thank you, Ambassadors, for all your hard work this year. Learn more about them <u>HERE</u>.

USA

Brazil

Africa

We asked members: What aspects of CCFLA are most valuable to your work? A clear benefit of CCFLA is learning more about urban climate finance topics as well as it being a strong platform for cooperation and coordination among members.

	Learn more about specific topics	67 %
9. 9. 7. 7.	Make new connections	65%
	Boost visibility for their work	37%
्रिचर्न् रुक्रेटर्न्	Build a joint action- oriented activity	30%

Percentages based on 43 member responses, with option to select multiple knowledge products.

We asked members, which CCFLA resources (since 2019) are most relevant to your work?

Online tools

Publications



Percentages based on 43 member responses, with option to select multiple knowledge products.

02. CCFLA 2022 Main Achievements

Advancing knowledge, coordination, and advocacy

Influencing the global agenda on urban climate finance:

Advocacy focused on emphasizing the urgency to scale financing for urban adaptation and resilience and collaborating on key messaging with members



Coordination with Members

- Co-developed messages with UrbanShift/UNEP for mayors on adaptation & nature-based solutions
- Supported C40's internal paper for mayors on urban adaptation
- ICLEI, UNCDF also reinforced the topic: <u>Climate</u>
 <u>Emergency Finance</u> paper



Cities Climate Finance News at COP27

BLOG



COP27 focused work

- <u>COP27 Event</u>: How can national and local governments scale finance for urban climate adaptation and resilience?
- Tracked 49 member events in our
 <u>COP calendar</u>
- Policy Brief: How to Increase Financing for Urban Adaptation and Resilience
- Blog: Cities Climate Finance News at COP27

At COP27, CCFLA presented 7 key actions for national policymakers to take to scale urban adaptation finance based on CCFLA's policy brief.



Policy Brief: How to Increase Financing for Urban Climate Adaptation and Resilience

1. URGENCY Declare a national climate state of emergency to prioritize financing for urban climate adaptation and resilience.	2. VERTICAL INTEGRATION Actively engage with local governments and stakeholders to identify the most pressing adaptation challenges, impacts and risks, and promote solutions targeted to local needs, making sure to include local governments and cities of all sizes when developing or updating National Adaptation Plans (NAPs), Nationally Determined Contributions (NDCs), and other national planning efforts to incorporate and incentivize cities' needs and efforts.			
3. PREPARATION Boost technical assistance and project preparation support and funding for cities to adapt to climate risks.	 A. COLLABORATION Engage with critical stakeholders from public financial institutions across the entire ecosystem (including MDBs and NDBs) to mobilize financing instruments for urban adaptation S. MOBILIZATION Engage the private sector investments to allocate risk multiple actors e.g., by usin public-private partnerships or insurance. Define clear 			
6. MEASUREMENT Support and engage with initiatives working to measure	projects that overcome barriers like high transaction costs and lack of clear funding mandates.	mandates for public financial institutions, including to mobilize public and private capital for climate and adaptation projects.		
and assess climate risk. Support subnational governments as they integrate climate risk assessments and disclosure.	7. INVEST TO AVOID Invest in national preventive measures, s warning systems and emergency respon- events, to support cities in avoiding imme	se plans for extreme climate		

POLICY BRIEF

CCFLA convenes events with high level speakers to promote our members' work and discuss topics that advance urban climate finance.

- New York Climate Week (2 events) on private sector engagement
- **COP27** (3 events) on urban adaptation finance and zero carbon buildings
- The World Urban Forum (2 events) on project ٠ preparation and our Annual Assembly meeting
- Workshop in Bonn (1) on project identification, pipelining, and matchmaking between LUCI initiatives











WORLD

URBAN

FORUN

KATOWICE, POLAND | 26-30 JUNE 2022

CCFLA Action Groups meet regularly to share knowledge and experiences, challenges and opportunities, and to collaborate on new knowledge products.

Enabling Frameworks Action Group

Strengthening legal, regulatory, and policy frameworks that boost urban climate finance.

Chairs:





Financial Toolbox Action Group

Bridging demand and supply for urban and subnational climate finance.

Project Preparation Action Group

Supporting cities to develop pipelines of high-quality, bankable projects for low carbon and climateresilient pathways. Chairs:





Chairs:



2022 Project Preparation Action Group Activities

Members collaborated on projects related to resilience, sustainable infrastructure labelling, gender, and net zero buildings.

Learning sessions are an opportunity for members to present their work products, or a specific topic relevant to the group. They present and then answer questions from the group.

Learning Sessions

- Resilient Cities Network Resilience Assessment Tool
- Integrating gender into climate project preparation

Voted most useful by members

- Sustainable infrastructure labels and certifications
- Harmonized PPF
 aapplication form 2-year
 retrospective

Most attended

 Challenges and collaboration on project preparation for net zero buildings

2022 PPAG Knowledge Products



What is a Project Preparation Facility?

TOOLS



What is Project Preparation?

TOOLS



What is Bankability?





Assessment of the Alliance Project Preparation Action Group Value Chain for Early-Stage Project Preparation in Indonesia



2022 Financial Toolbox Action Group Activities

Advancing resources on climate funds, subnational pension funds, financial aggregation, and financial instruments.

Learning Sessions

- Should cities also adopt TCFD measures to disclose risk?
- How can sub-national pension funds drive investment in climate-smart urban infrastructure?
- Climate investments in coastal cities

Voted most useful by members

 How to scale financing for urban nature-based solutions projects?

Most attended

 Joint session with EFAG: Zero-carbon buildings

2022 FTAG Knowledge Products



Increasing Subnational Pension Funds' Climate Investments



Financial Aggregation for Cities





Financing the Local Climate Transition Through Local Climate Funds

POLICY BRIEF

Financial Instruments Toolkit



TOOLS

The Financial Instruments Toolkit is an online tool and taxonomy aiming to increase knowledge around financial instruments and case studies on urban climate finance.

The financial instruments library presents different financial instruments available for urban climate projects.

The financial instrument case studies repository provides examples of successful financial instrument implementations.

Financial instruments library

SECTORS

+ Show al

+ Show al

CITY SIZE

The financial instruments library provides state-of-the-art financial instruments available for urban climate projects. Browse the library selecting different filters using the menu on the left. Hover and click on financial instruments (dots) to learn more about them.

DOT GRID TABLE	72 instruments		۵
FUNDING SOURCES	Debt financing	16	
	Municipal own source revenue (OSR) and policy steering instruments	9	
SECTORS	Public-private partnerships (PPP)	6	
+ Show all	Leasing and asset finance models	6	•••••
CLIMATE OBJECTIVE	International climate finance	5	
+ Show all	Risk mitigation instruments	5	•••••
CITY SIZE	Aggregation models	5	•••••
+ Show all	National government transfers	4	••••
CITY BY INCOME LEVEL	National, regional and municipal funds	4	••••
+ Show all	Land value capture (LVC)	3	•••
	Equity financing	3	•••
	Payment for ecosystem services (PES)	3	•••
	Individual and community financing	з	

Financial The financial instruments cases studies repository provides successful examples of financial instrument implementations in urban climate projects. Browse the respository selecting different instruments filters using the menu on the left. Hover and click on case studies (dots) to learn more about them case studies TABLE 25 cases Q 🕒 USA & Canada (2) 🥚 South Asia (3) 🔴 Latin America and the Caribbean (4) 🥚 Central Asia & Eastern Europe (1) 🛑 East Asia and Pacific (5) 🛑 Western Europe (2) 🥚 MENA (2) 🌑 Sub-Saharan Africa (6) CLIMATE OBJECTIVES Aggregation models 6 Land value capture (LVC) 3 + Show all 3 International climate finance 3 Debt financing 2 Public-private partnerships (PPP) 2 Risk mitigation instruments 2 Leasing and asset finance models Municipal own source revenue (OSR) and policy steering instrument 1 National government transfers 1 National, regional and municipal funds 1 🔵 1 Individual and community financing

2022 Enabling Frameworks Action Group Activities

Focusing on small and intermediary cites, adaptation, nationally determined contributions (NDCs) strategies, and net zero carbon buildings.

Learning Sessions

- Adaptation and enabling environments
- Enabling environment for small and intermediary cities using bonds to finance climate infrastructure projects
- Assessing the institutional environment of local governments
- Tools for Urban Policymakers

Voted most useful by members

Localise NDCs strategies
 and carbon targets for cities

Most attended

• Joint session with FTAG: Zero Carbon Buildings

2022 EFAG Knowledge Products







Financing Net Zero Carbon Buildings

POLICY BRIEF



Net zero carbon buildings:

A sectoral approach to increase the amount of finance to promote decarbonization and sustainability of new and existing buildings

E Knowledge	ເຊັຼ່ອງ ເຊັ່ງອີງ ເຊັ່ງອີງອີງອີງອີງອີງອີງອີງອີງອີງອີງອີງອີງອີງ	Finance
 Scoping paper: <u>Financing Net Zero</u>	 <u>COP27 Event</u>: Net Zero Carbon Buildings in Cities:	 Green Affordable Housing
<u>Carbon Buildings</u>	Getting the Policy Right	Finance Financial Instrument
 (Upcoming) Global Net Zero	 LUCI Link Session: Highlighted key challenges and	The instrument will capitalize an
Carbon Buildings Guide for City	lessons learned of LUCI initiatives working on	Enabling Environment Facility
Officials (Upcoming) Policy brief:	energy and net zero carbon buildings Joint EFAG and FTAG session: Presentations and	(EEF) and a Guarantee Facility to
Indonesia Zero Carbon Buildings	panel discussion on 'Innovative financial	provide coordinated support for
Policies and Financial Instruments (Upcoming) Policy brief: Nigeria	instruments and the regulatory framework of zero	green affordable homes across
and Zero Carbon Buildings Policies	carbon buildings.	the housing finance value chain.
and Zero Carbon Buildings Policies	 PPAG session: Presentations and panel discussion on "Project Preparation for Green Buildings." 	Driving Sustainable Investment



"The value of CCFLA is connecting and learning what others are doing. CCFLA's focus from 2022 on Financing Net Zero Carbon Buildings will be hugely important for future sustainable cities." - Lucy Livesley, Policy & External Affairs Director, Reall

03. Members & their initiatives

Mapping the urban climate finance space

In 2022 we welcomed 4 new members to CCFLA.

New Enablers

International Institute for Energy

Conservation has experience in the design and implementation of clean energy finance mechanisms for cities.



German Marshall Fund of the United States

is currently launching a City Climate Finance Lab that brings European urban climate financing solutions to the U.S., while also promoting knowledge transfer among cities.

Connected Places Catapult works with the private sector to bring innovative climate solutions to cities and connect with different local authorities to understand, develop, and enable climate initiatives.





New Policymaker

The UK Government's **Foreign**, **Commonwealth and Development Office** is a ministerial department that promotes the interests of British citizens, safeguards the UK's security, defends its values, reduces poverty, and tackles global challenges with international partners.

Foreign, Commonwealth & Development Office

How have CCFLA activities impacted our members?

"Thanks to CCFLA we developed partnerships, with CDP and ICLEI, and launched 3 pilots with Latin American cities using the multilateral online software SOURCE to support the early-stage preparation of sustainable infrastructure projects, enable their access to international best practices and connect them with the relevant PPF."

"Global Infrastructure Facility (GIF) is proud to be a member of CCFLA. As a project preparation facility active at the city-level, GIF has leveraged CCFLA's rich library of knowledge products, convenings, and the collective insights of its members to better inform its work of building pipelines of sustainable, resilient infrastructure."





CCFLA members have actively engaged with cities on the ground to increase financing for climate investments at the city level

The High-Level Climate Champions, the Ocean and Climate Platform, **Resilient Cities Network**, and **ICLEI** released their <u>Blue-Tinted White Paper</u>, <u>Investment Protocol: Unlocking</u> <u>financial flows for coastal cities</u> <u>adaptation to climate change and</u> <u>resilience building</u> which offers 6 tips for investors to finance coastal cities resilience, including exploring different financial mechanisms.

During COP27, WRI launched the African Cities Water Adaptation Fund (ACWA fund) which aims to channel USD 5 billion to urban water resilience solutions in 100 African cities by 2032. The Fund includes supporting local leaders to understand climate-water risks and socioeconomic impacts; and identify, prioritize and prepare projects. The City Climate Finance Gap Fund hosted a workshop at 14C on <u>Mobilizing Climate Finance for</u> <u>Cities: Integrating City Level Climate</u> <u>Plans, Urban Development Plans,</u> <u>National Determined Contributions</u> <u>and Long Term Climate Strategies</u> focused on the role cities can play in the low carbon transition, climate resilient development pathways and how national governments can support this.

RESILIENT CITIES NETWORK



WORLD Resources Institute



Under the <u>Green Cities</u> Programme of the EBRD, the <u>Municipality of</u> <u>Tirana</u> has developed its Green Financing Roadmap which was enabled by the financial support of the <u>Green Climate Fund (GCF)</u>. The consultant team led by <u>AECOM</u> in collaboration with <u>E Co</u> and <u>Enova</u>, the Municipality, and the EBRD identified key components to frame the roadmap around green finance, financial reporting, green buildings, green infrastructure, and green indicators monitoring. The paper '<u>Climate Emergency</u> Finance: A call to action,' FMDV, ICLEI, and <u>UNCDF</u> call for action to unlock and accelerate the flow of financing approaches that could play a critical role in financing climate emergencies. Special attention is given to the role of Subnational Development Banks, the pipeline of investment-ready projects, guarantees, and bonds. **CDP** (as part of CDP Matchmaker) published its 2022 US Infrastructure Snapshot which highlights infrastructure projects in need of funding in the United States. It offers a sample of infrastructure data and provides critical insight into the kinds of projects US cities are seeking to advance for climate action, key areas for public and private investment, regional needs and disparities and opportunities for aggregation.







Every year, our members produce a wide-range of knowledge products that respond to the many challenges faced by cities while accessing urban climate financing.



The OECD and Lincoln Institute of Land Policy co-produced the <u>Global</u> <u>Compendium of Land Value Capture Policies</u> scoping the full landscape of land value capture (LVC) instruments in 60 countries, and what it would take to unleash their full potential as a sustainable revenue source.

The Cities Alliance paper, "<u>Seizing the Opportunity: Rapid Urbanisation</u> and the Circular Economy," considers how the circular economy and climate migration can improve socioeconomic conditions in developing cities, and the role of an integrated, inclusive city planning approach.

The UCLG World Secretariat and PLATFORMA released a study "<u>Local and</u> <u>Regional Governments' Access to EU Innovative Development Financing:</u> <u>Mechanisms and Opportunities</u>," outlining the main funding mechanisms available to cities and regions to support their local development and decentralized cooperation activities.



Global Compendium of Land Value Capture Policies

BWWK, GIZ & GCoM contributed to the <u>Summary for Urban Policymakers of</u> <u>the IPCC Sixth Assessment report</u> which aims to advance a scientific evidence base to propel implementation and deepen climate action in cities around the world. The Summary for Urban Policymakers series includes 3 reports and an action agenda, all launched at COP27. THE SUMMARY FOR URBAN POLICYMAKERS OF THE IPCC'S SIXTH ASSESSMENT REPORT





The World Bank report <u>Thriving: Making Cities Green, Resilient, and Inclusive</u> <u>in a Changing Climate</u> provides a compass to help local and national policymakers meet their objectives to make cities greener, more resilient, and more inclusive. It outlines what policy instruments are available; who yields these instruments; and how policy choices could be tailored, prioritized, and sequenced for effective implementation.

The <u>Global Status Report for Buildings and Construction (Buildings-GSR)</u> is a flagship publication of the <u>UNEP</u>-hosted <u>Global Alliance for Buildings and</u> <u>Construction (GlobalABC)</u> that provides an annual snapshot of the progress of the buildings and construction sector on a global scale and reviews the status of policies, finance, technologies, and solutions to monitor whether the sector is aligned with the Paris Agreement goals.

UN @ programmet 2022 GLOBAL STATUS REPORT FOR BUILDINGS AND CONSTRUCTION Towards a zero-emissions, efficient and realient buildings



04. Leadership for Urban Climate Investment (LUCI)

Measuring impact and raising ambition

The Leadership for Urban Climate Investment (LUCI) was initiated by the German Federal Government in 2019 and has since been hosted by CCFLA.

- The framework is structured around 4 urban climate finance targets to be achieved jointly by Initiatives before 2025.
- Every year, Initiatives report on their progress and renew their commitments on their total expected contribution to the LUCI Targets.



Today, there are 21 LUCI initiatives supporting cities along the entire value chain of urban climate finance, from capacity development to financing Learn More

	CITY PREP.	ARATION	PROJECT DEVELOPMENT				
	LOCAL CAPACITY DEVELOPMENT	CLIMATE STRATEGY	CONCEPT DESIGN	PRE-FEASIBILITY	FEASIBILITY	STRUCTURING & TRANSACTION	
TARGETS	2000 CITIES WITH STRENGTHENED LOCAL CAPACITY			1000 BANKABLE PROJECTS		1000 PROJECTS LINKED TO FINANCE + 100 INNOVATIVE FINANCE MECHANISMS	
	CDP MAT	CHMAKER					
	WB	CRP					
	FELICITY	GLOBAL*			FELICITY	GLOBAL*	
	FELIC				FELIC		
	R20/G	SS SCF			R20/G	S SCF	
	AFDB	UMDF			AFDB	UMDF	
	C40	CFF			C40	CFF	
		WB/EIB	GAP FUND				
		GCOM/	EIB GCCC*				
		GEF UR	BANSHIFT			GEF URBANSHIFT	
			CI	AIC			
			UNCDF	IMIF TAF			
			CIC	CLIA			
			ICLE				
			CITIES4	FORESTS			
				GIF			
			C	lF			
			EBRD GREEN C	ITIES PROGRAM			
F						THE LAB	
POR						FMDV ASDB	
SUPPOR			SIE SOURCI	E PLATFORM			

* closed

In 2022, significant progress was made toward achieving the LUCI targets 2019-2021 progress

2022 progress

Target 1 - 2000 Cities with strengthened project preparation capacity



Target 2 - 1000 Climate-smart infrastructure projects brought to bankability

|--|--|

Target 3 - 1000 Climate-smart infrastructure projects linked to finance

46	229			
	— 28 % — — —			

Target 4 - 100 New finance mechanisms utilized for subnational climate finance

Besides tracking initiatives' progress, the CCFLA Secretariat conducts a series of activities to enhance concrete collaboration between initiatives.

- Structuring LUCI workshops to promote concrete collaboration between initiatives
- Organization of international events to bring visibility to initiatives
- Initiatives' promotion through
 digital channels
- Development of tools to help initiatives collaborate at the project level



In October 2022, the Secretariat held a workshop to discuss challenges and opportunities for collaboration around project identification, pipelining, and matchmaking between LUCI initiatives.

30+ participants from 13 institutions joined the 1.5-day workshop.

Following the workshop, the Secretariat is now implementing two solutions that will help initiatives exchange city-level data and identify partners to hand over projects.

05. Looking ahead

In 2023 and beyond, CCFLA will continue to be the main multi-stakeholder and multi-level platform aimed at closing the investment gap for urban and subnational projects.

Together with our Steering Committee and members, CCFLA is developing a strategy for 2023-2025 centered around 3 key pillars & outcomes.

1. ELEVATE CITIES' NEEDS & OPPORTUNITIES IN POLICYMAKING

- Publish the **2023-24 State of Cities Climate Finance Report** with an updated estimate of global urban climate finance globally and new insights about opportunities for cities to mobilize finance at scale for climate action.
- Increase awareness of urban climate finance needs and opportunities with targeted advocacy.

2. ON-THE-GROUND IMPACT

- Achieve LUCI targets and increase direct coordination among LUCI initiatives to accelerate investments.
- Pilot **CCFLA local hubs** and reinforce local coordination.

3. ACTIVATING MEMBERSHIP

- Redesign Action Groups to increase engagement among members.
- Update membership strategy.
- Increase in-person convenings around key international events.

This report was prepared by Climate Policy Initiative, the Secretariat of the Cities Climate Finance Leadership Alliance.





Climate Policy Initiative is an analysis and advisory organization with deep expertise in finance and policy. Our mission is to help governments, businesses, and financial institutions drive economic growth while addressing climate change. www.climatepolicyinitiative.org



Secretariat@citiesclimatefinance.org



www.citiesclimatefinance.org



@cityclimfin



www.linkedin.com/company/citiesclimfinleadershipalliance