

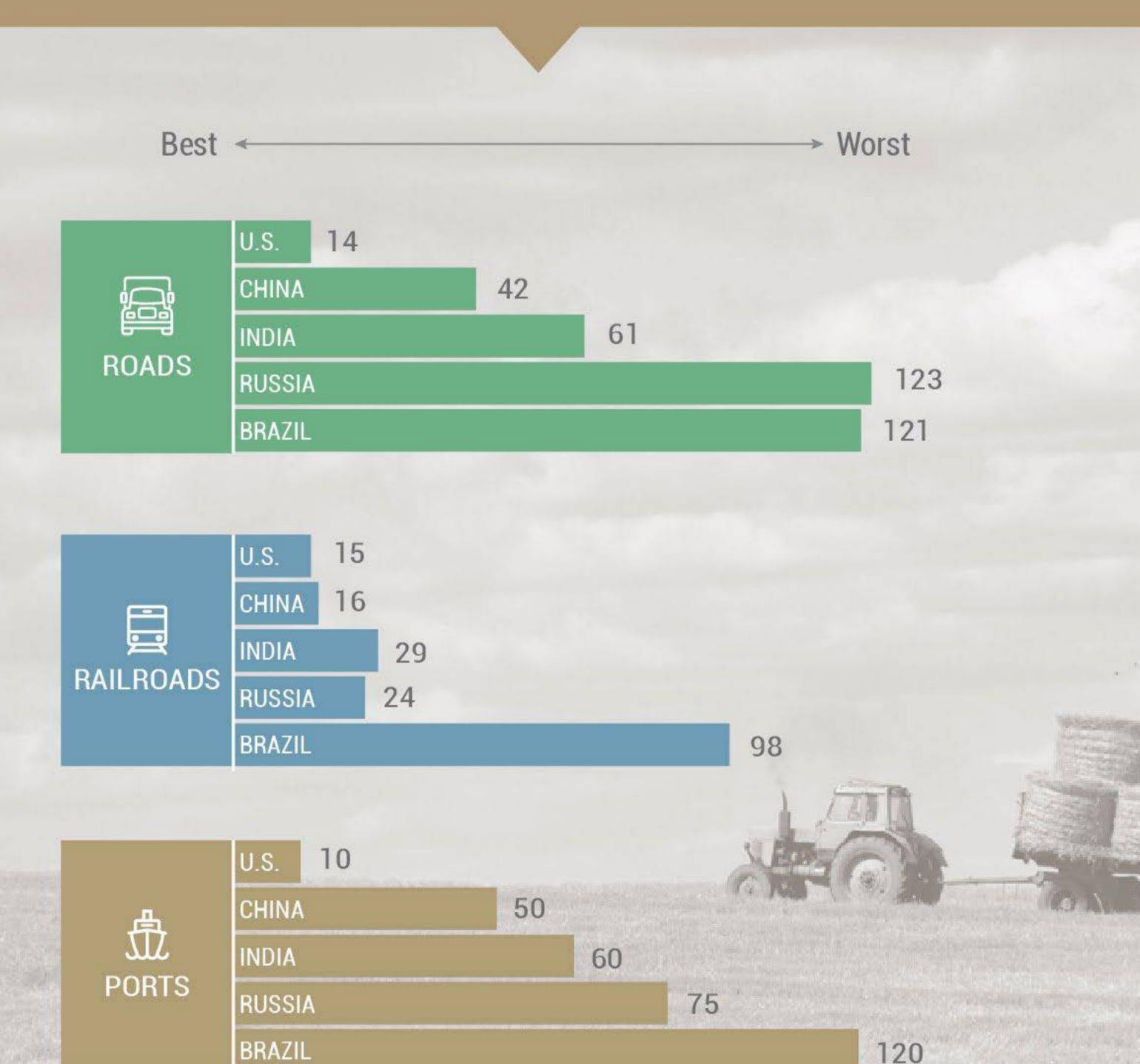
## productivity in Brazil? Transporting a ton of soybeans from one of Brazil's leading production municipalities to its point of export is almost three times more expensive

increase agricultural

as it is to transport the same amount of soybeans over a similar distance in the United States Santarém Port Closer to foreign consumer and Europe Cuiabá x Santarém



Brazil now ranks far behind geographically similar nations in infrastructure quality



2015-2016 World Economic Forum Competitiveness Rankings for Quality of Transports

### Constant changes in the regulatory environment, a shifting mix of incentives for private investors, and hidden

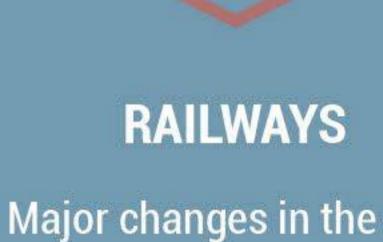
PROBLEMS

subsidies create inefficiencies and erode the overall quality of transportation infrastructure



### subsidies with limits on long-term profitability, reduces investor interest,

worsens the quality of roads, and erodes the effectiveness of concession auctions



concession rules

#### suppress necessary monopolies in the sector and adopt a fragile

concession model that creates legal uncertainty and could lead to the unbundling of the operational framework of the trains



### inefficiencies (such as redundant facilities and

low competition) and decreases public access to ports



Change the existing regulation to eliminate hidden subsidies funded

**HIGHWAYS** 

them with conditions that

by taxpayers and replace

allow concessionaires to make fair returns on their investments to better select projects and to improve the quality of service delivery



# Reinstate previous

regulation that allowed returns on the vertical integration framework, where concessionaires manage the tracks and operate the trains, and which was more efficient than the current, de-bundled regulatory approach



# independent ports,

**PORTS** 

Following what has been

done with the

deregulate public ports to reduce redundant facilities, promote competition, and increase public access

Changes in the regulatory framework and in the investment environment can improve transportation infrastructure, which is at the foundation of improving productivity - the better farmers can access markets, the more productive they become